1K+A/E Employee
Handbook Policies,
Procedures, and Forms



**Essential Reference Guide** 

## 1K+ A/E Employee Handbook Policies, Procedures, and Forms Essential Reference Guide

PSMJ|Resources, Inc.

# 1K+ A/E Employee Handbook Policies, Procedures, and Forms Essential Reference Guide

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### Introduction

PSMJ believes that a well written handbook can be used to communicate your firm's principles and effectively manage your employees, and to attract and retain the best people. With that in mind, this book's purpose is to offer you, the principal or human resource manager of an A/E firm, practical help for implementing or updating an employee handbook by providing examples of what other firms have put into use regarding their policies. It has been produced from contributions from A/E firms of all sizes, and compiled to meet the needs of small, medium, and large firms.

With clearly written policies, you can generally minimize legal pitfalls and maximize employee performance, but many laws and regulations vary from state to state. You should be aware of your state's employment laws, as well as federal laws. If legal advice or other expert assistance is required, you should retain the services of an attorney and/or other competent professional.

Please note: while this reference guide is intended to provide examples of reasonably accurate and clear human resource policies used by firms of all sizes today, it is sold with the understanding that PSMJ is not engaged in rendering legal or other professional services to the reader.

For more than 30 years, PSMJ Resources has been helping A/E principals to manage the business side of their operations. Even so, we don't know every firm, and we can't anticipate every situation. So use this book to help you develop your firm's policies by adapting these suggestions to your firm's needs, and always use your professional judgment.

You'll find at the beginning of each section of the book a set of checklists developed for PSMJ by consultant Harriet Rifkin to aid you in your decision-making process in structuring the best set of policies for your firm. The originals have been adapted to reflect what firms are actually putting in their handbooks. Please feel free to use these checklists and policies to amend or create your own handbook.

If you need further help, we're always available.

PSMJ would like to thank the firms who contributed to this book.

## **Table of Contents**

Intro	ducing Your Firm1
1	Welcome3
I	ntroductions12
	Employment at Will Statements27
ŀ	History of the Firm46
<b>Empl</b>	oyment Policies and Procedures48
E	Equal Opportunity/Fair Treatment51
I	mmigration Law Compliance65
(	Other Stated EEOC Practices70
ŀ	Harassment72
9	Sexual Harassment97
(	Complaint Procedures107
1	No Retaliation110
	Americans with Disabilities110
(	Confidentiality/Proprietary Information116
	Employee Classifications127
1	New Employee Introductory Period145
J	ob Descriptions151
H	Hiring154
	Applications
F	Reference/Background Checks159
H	Hiring from Within/Promotions166
H	Hiring Former Employees167
	Branch Office Staffing/Transfers167
(	Other Requirements for Employment170
	Employee Referrals171
	Employment of Relatives178
[	Dating in the Workplace182
٦	Telecommuting185
F	Position Changes194
9	Secondary Employment/Moonlighting195
[	Discipline
	Appeals
7	Termination 220
	Appeals241
l	Layoff Policies241
	Arbitration 245
F	Resignation245

	Return of Company Property	249
	Personnel Files	249
	Access to Personnel Files	257
	Changes to Personnel Files	259
	Employee Records Confidentiality	260
	HIPAA	262
	Business Expenses	264
	Company Credit Card	266
	Business Travel	268
	Travel Arrangements	287
	Motor Vehicles Policies	287
	Use of Personal Vehicles	302
	Purchasing and Supplies	303
	Media Inquiries	305
	Solicitations	306
	Company Donations	309
	Visitors	310
	Children	312
	Pets	313
	Mail and Correspondence	313
	Personal Mail	318
	Drafting Standards	319
	Personal Information Security	319
	Technology Policies	322
	Network Security	350
	Email Use	354
	Internet Use	362
	Internet Use for Social Media	366
	Personal Blogging	372
	Software Proprietary Rights	374
	Handling Abuse of Technologies	378
	Laptops and Portable Computing Devices	378
	Unmanned Aircraft Systems (Drones)	381
	Personally Owned Devices	387
	Miscellaneous Procedures	389
	Driving Records	389
	Relocation Expenses	390
	Parking	390
Hou	rs of Work, Pay Policies, and Compensation3	92
	Office Hours	
	Breaks and Meal Periods	
	2.00.0 0.00 1.000 1.000 1.000	. 20

	Log Books	412
	Requests for Reduced Hours	413
	Flex Time	415
	Overtime	421
	Supplemental Pay	427
	Compensatory Time	428
	Lack of Work	428
	Pay Periods	429
	Time Sheets	433
	Compensation Policies	438
	Payroll Advances	456
	Payroll Deductions	457
	Holiday Pay	458
	Direct Deposit	459
	Bonuses	460
	ESOPs	466
	Salary Reviews	467
Υοιιι	Responsibilities4	<b>72</b> .
Tour	Standard of Conduct/Ethics	
	Conflict of Interest.	
	Gifts	
	Client Confidentiality	
	Client Communications/Business Development	
	Performance Standards	
	Attendance and Punctuality	
	Absence and Tardiness	
	Quality of Work	
	Telephone Usage	
	In-Coming Calls.	
	Cell Phone Policies.	
	Camera Phones	
	Use and Care of Equipment	
	Documents and Records	
	Personal Property	
	Office Environment and Facilities	
	Kitchen Privileges	
	Green Initiatives	
	Closing the Office	
	Personal Appearance Policy/Dress Code	
	Changes in Personal Information	
	_	
	Signing In and Out	コゴラ

<b>Employee Benefits and Time Away from Work</b>	597
Benefit Programs	601
Group Health Insurance	635
Dental Coverage	636
Vision Insurance	638
Section 125/Cafeteria Plan	638
Flexible Spending Accounts (FSA)	639
Health Savings Accounts (HSA)	642
Wellness Programs	643
COBRA	645
Group Life Insurance/AD&D Insurance	648
Disability Plans	650
Supplemental/Portable/Liability Insurance	655
Workers' Compensation	657
Unemployment Insurance	661
Retirement Plans, 401(k)	661
Profit Sharing Plans	666
Employee Assistance Program (EAP)	668
Adoption Assistance Benefit	670
Vacation/Paid Time Off (PTO)	671
Holidays	714
Sick Leave/Personal Time	723
Paid Extended Sick Leave	737
Donation Policies	738
Jury Duty Leave	739
Witness Duty	743
Voting Leave	744
Military Leave	746
Bereavement Leave	_
Personal Leaves of Absence	757
Medical Leave	
Maternity Leave	
Tuition Reimbursement	
Other Benefits	807
Professional Development	814
Civic Activities	816
Professional Memberships	820
Conferences, Seminars, Conventions	827
Continuing Education	829
In-House Training	842

	Libraries	847
	Professional Licensing/Registration	848
	Professional Recognition	852
	Technical Papers/Conference Presentations	853
	Performance Evaluation	854
	Career Advancement/Promotion	866
Heal	lth and Safety	868
	Workplace Safety	870
	First Aid Readiness	900
	Fitness for Duty	901
	Office Security	903
	Right to Search/Workplace Monitoring	906
	Drug and Alcohol Free Workplace	910
	Smoke Free Environment	945
	Ergonomics	948
	Workplace Violence	949
	Domestic Violence	959
	Weapons Policy	960
	Accident Reporting	962
	Inclement Weather/Emergencies	964
	Emergency Procedures	974
	Client Emergency	979
Com	pany-Employee Communications	981
	Meetings	983
	Company Functions	984
	Office Communications	985
	Employee Suggestions	989
	Bulletin Boards	990
	Company Newsletters	991
	Employee References	991
	New Employee Orientation	993
	Exit Interviews	996
	Open Door Policy	
		997
Add	Open Door Policy	997 1000
Add	Open Door PolicyGrievances/Complaint Resolutions	997 1000 . 1004
Add	Open Door Policy Grievances/Complaint Resolutionsendums and Forms	997 1000 . 1004 1005
Add	Open Door Policy Grievances/Complaint Resolutionsendums and Forms  Receipts of Employee Handbook	9971000 . 100410051018
Add	Open Door Policy	9971000 . 100410051018

Vehicle Policy Agreements	1023
Drug and Alcohol Testing Policy and Release	1030
Continuing Education Request Form	1037

# **Introducing Your Firm**

## **Checklist for Introducing Your Firm**

Use this checklist as a tool to assist in identifying and organizing the various topics the firm wants to include in its employee handbook. There are sample statements for many of these items.

1.	About the Firm (individualized by each Firm)
	☐ Goals of the firm
	☐ Mission statement
	☐ Firm philosophy
	☐ History of the firm
	☐ Areas of specialization
	☐ Organization chart
	☐ What staff member can expect from the firm
2.	Welcome message from the President and purpose of handbook
3.	Intent of handbook
	☐ Employment at will
	☐ The Handbook is not a binding contract
	☐ Right of management to amend or revise handbook

### Welcome

#### Welcome to [COMPANY NAME]

We're happy to welcome you to [COMPANY NAME]. Thank you for joining us! We want you to feel that your association with [COMPANY NAME] will be a mutually beneficial and pleasant one.

You have joined on organization that has established an outstanding reputation for quality products/services. Credit for this goes to every one of our employees. We hope you, too, will find satisfaction and take pride in your work here.

As a member of the [COMPANY NAME] team, you will be expected to contribute your talents and energies to improve the environment and quality of the company, as well as the company's products or services. In return, you will be given opportunities to grow and be enhanced in your career.

This Manual provides answers to most of the questions you may have about [COMPANY NAME] benefit programs, as well as the company policies and procedures we abide by – our responsibilities to you and your responsibilities to [COMPANY NAME]. If anything is unclear, please discuss the matter with your manager. You are responsible for reading and understanding this Employee Manual, and your performance evaluations will reflect your adherence to [COMPANY NAME] policies. In addition to clarifying responsibilities, we hope this Employee Manual also gives you an indication of our interest in the welfare of all who work here.

[COMPANY NAME] is dedicated to providing our clients with the highest quality services, using the best technology available to us for competitive fees.

[COMPANY NAME] is committed to doing its part to assure you of a fulfilling work experience, compensation commensurate with performance, pleasant relationships, good working conditions, career development, and promotion opportunities.

#### Welcome

Whether you have just joined our staff or are a long term employee, we are confident that you will find [COMPANY NAME] a dynamic and rewarding place to work and we look forward to a productive and successful relationship together.

We consider our employees to be one of its most valuable resources and are very pleased to have you as a member of the team. We believe that you have a valuable contribution to provide our team and believe that you will find your experience at [COMPANY NAME] equally

as valuable. We look forward to the opportunity to work together to create a more successful, lucrative company.

You have joined an organization that has established an outstanding reputation for quality. Everyone in the organization deserves credit for achieving such reputability, and we strongly believe in the value of teamwork.

We hope you find satisfaction and take pride in your work here. As a member of the team, you are expected to contribute your talents and energies to further improve the environment and quality of the firm.

If, at any time, you need assistance or guidance, please do not hesitate to ask any of the members of our team.

#### Welcome

A Note from the President

The leadership of [COMPANY NAME] would like to thank every member of our team for choosing to work at [COMPANY NAME]. It is our intention to provide each member of a safe, rewarding, professional, and comfortable environment in which everyone on the team may be capable of achieving success and fulfillment in their career.

#### **WELCOME TO OUR TEAM**

We welcome you to our team and wish you every success here. We believe that each team member contributes directly to [COMPANY NAME]'s growth and success, and we hope you will take pride in being a member of our team. The success of the Company depends on each team member's skills, cooperation, courtesy, and public appearance.

This handbook has been prepared to help you understand the organization and objectives of [COMPANY NAME], to familiarize you with [COMPANY NAME] policies and procedures, explain [COMPANY NAME] benefits, and to ensure that all employees are treated equitably and fairly. There will be special circumstances where the best solution to an issue will be to deviate from these policies. Management reserves the right to do so without notice or discussion; however, our intent is to treat all employees in a fair, respectful, and appropriate manner. Employees are expected to familiarize themselves with the contents of the handbook, for it will answer many questions about employment with [COMPANY NAME].

We hope that your experience here will be challenging, enjoyable, and rewarding. Sincerely,

President

#### Welcome to [COMPANY NAME]

You have joined an organization committed to growth through hard work and good engineering, and through services of unmatched value in the industry. You and your talents are assets we consider essential to our continued business success. Because we place such value on our employees, we maintain sound personnel policies requiring that all employees be treated fairly. We continuously strive to provide a positive working environment, competitive compensation, and open channels of communication.

As a leader in the field of engineering we set high standards for both the individual and the corporation. Accordingly, we reward employees annually on the basis of individual merit and accomplishment. We encourage staff to work productively and creatively, and to uphold a tradition of excellence in service and performance.

[COMPANY NAME] was established in 1998 to provide engineering services to the telecommunications industry. [COMPANY NAME] gained more experience and grew by leaps and grounds.

#### Welcome to [COMPANY NAME]

Dear Employee:

You and [COMPANY NAME] have made an important decision: The Company has decided you can contribute to our success, and you've decided that [COMPANY NAME] is the organization where you can pursue your career productively and enjoyably.

We believe we've each made the right decision, one that will result in a profitable relationship. The minute you start working here, you become an integral part of [COMPANY NAME] and its future. Every job in our company is important, and you will play a key role in the continued growth of our company.

As you will quickly discover, our success is based on delivering high quality products and providing unsurpassed customer service. How do we do it? By working very hard, thinking about our customers' needs, and doing whatever it takes. We do it by treating each other and customers with respect. We do it by acting as a team.

Should you have any questions concerning this handbook, your employment or benefits, please feel free to discuss them with your supervisor or manager.

Again, welcome!

#### Welcome

Welcome to [COMPANY NAME]! We pride ourselves on providing an excellent experience for our clients and each other, and we are excited to have you as part of our team. We hope to

provide an exciting, challenging and rewarding work experience. Each employee is important to our success, and we hope you will take pride in being a part of our Company.

We provide this Employee Handbook to help you get to know our Company, culture, expectations, the way we work, and the benefits of working with us. It contains important information about [COMPANY NAME] and our daily operations, work and safety rules, your pay and benefits, and the personal responsibilities that are a part of any job with us.

Read this Handbook closely and refer to it when you have questions about your employment. If you are uncertain about something you have read in this Handbook, please do not hesitate to ask about it. If you need assistance in using this Handbook, for example, you need a large print version, please ask us. You are responsible for knowing and understanding the content of this Handbook, so please let us know if you have questions or need assistance.

We are glad you have joined us, and we hope you will find your work to be both challenging and rewarding. It is a pleasure to have you on our team.

Welcome!

#### **Welcome to Our Firm**

Dear \_\_\_\_,

Welcome to (our firm)!

We are excited to have you as part of our progressive team. You were hired because we believe you can contribute to the firm by helping us achieve our mutual goals.

We are committed to providing quality and unparalleled professional service to our clients in all aspects of our business. As part of the team, you will discover that the pursuit of excellence is truly a rewarding aspect of your career with us.

This employee handbook contains our key policies, procedures, benefits, and guidelines. You should use this handbook as a ready reference as you pursue your career goals with us. Additionally, the handbook should assure good management and consistent treatment of all employees. We strive to recognize the contributions of all employees.

Welcome aboard. We look forward to working with you.

Sincerely,
Managing Principal

#### Welcome

Welcome New Employee!

On behalf of your colleagues, I welcome you to [COMPANY NAME] and wish you every success here.

We believe that each employee contributes directly to [COMPANY NAME]'s growth and success, and we hope you will take pride in being a member of our team.

This handbook was developed to describe some of the expectations of our employees and to outline the policies, programs, and benefits available to eligible employees. Employees should familiarize themselves with the contents of the Policy Manual as soon as possible, for it will answer many questions about employment with [COMPANY NAME].

We hope that your experience here will be challenging, enjoyable, and rewarding. Again, welcome!
Sincerely,

[COMPANY NAME] [NAME] President

#### WELCOME!

Thank you for joining [COMPANY NAME]! We look forward to making a difference in our community with you, and trust that you will find your employment with us a rewarding and gratifying experience.

[COMPANY NAME]! prides itself on its outstanding reputation for professionalism and quality. Each person in the organization is treated as a valued team member who takes pride in his/her work. As a member of this team, you will be expected to contribute your talents and energies to further improve the environment and quality of [COMPANY NAME]!

When people gather together to achieve goals, some standards of conduct are needed to help everyone work together efficiently and harmoniously. By accepting employment with us, you have a responsibility to the company and to your fellow employees to adhere to certain rules of behavior and conduct. The purpose of these rules is not to restrict your rights, but rather to be certain that you understand what conduct is expected and necessary. When each person is aware that he or she can fully depend upon fellow workers to follow the rules of conduct, then our organization will be a better place to work for everyone.

This Employee Manual will provide answers to most of the questions you may have about the benefit programs, as well as [COMPANY NAME]! policies and procedures. You are responsible

for reading and understanding this Employee Manual. If anything is unclear, please discuss the matter with your manager and/or your Human Resources representative.

I look forward to this mutually beneficial experience.

Sincerely,

#### WELCOME

We are pleased to welcome you to our staff and are happy that you have chosen to work here. We hope that you will find personal satisfaction and enjoyment in your work. Our staff is committed to creating a warm, friendly atmosphere

Please take the time to familiarize yourself with this manual. If you have any questions regarding any of the benefits, policies or procedures, please do not hesitate to ask your Supervisor or Business Manager for an explanation.

All employees, in representing [COMPANY NAME], are expected to exemplify and act in accord with the philosophy and mission of the company.

#### Welcome

Welcome to [COMPANY NAME] We are glad that you are here and a part of the [COMPANY NAME] team. The firm has prepared this handbook to provide you with an overview of the firm's policies, benefits, and rules. It is intended to familiarize you with important information about the firm, as well as provide guidelines for your employment experience with us in an effort to foster a safe and healthy work environment.

Please understand that this handbook only highlights company policies, practices, and benefits for your personal understanding and cannot, therefore, be construed as a legal document. It is intended to provide general information about the policies, benefits, and regulations governing the employees of the firm, and is not intended to be an express or implied contract. The guidelines presented in this handbook are not intended to be a substitute for sound management, judgment, and discretion.

A copy of this Handbook is made available to all employees. Each employee is requested to sign and return the acknowledgment on the last page of this Handbook.

It is obviously not possible to anticipate every situation that may arise in the workplace or to provide information that answers every possible question. In addition, circumstances will undoubtedly require that policies, practices, and benefits described in this handbook change from time to time. Accordingly, the firm reserves the right to modify, supplement, rescind, or

revise any provision of this handbook as it deems necessary or appropriate in its sole discretion with or without notice to you.

Any and all exceptions to the policies contained in this Handbook must be submitted in writing, signed by a principal of the firm, with a copy maintained on file with the firm. In the absence of any documented, approved exceptions, the policies contained within the current Handbook will be adhered to. Any known violations of office policies should be brought to the immediate attention of the CFO of the firm. Violation of these policies will be addressed for resolution by a Principal or the CFO and may be considered grounds for termination.

No business is free from day-to-day problems, but we believe our personnel policies and practices will help resolve such problems. All of us must work together to make the firm a viable, healthy, and profitable organization. This is the only way we can provide a satisfactory working environment that promotes genuine concern and respect for others including all employees and our clients. If any statements in this handbook are not clear to you, please contact the Managing Principal or CFO for clarification. This handbook supersedes any and all prior policies, procedures, and handbooks of the firm.

#### Welcome

Welcome! You have just joined a dedicated team of employees and managers. We hope that your employment with the Company will be rewarding and challenging. We take pride in our employees as well as the products and services we provide. We consider ourselves leaders in the field of structural engineering.

Please take the time now to read this employee handbook carefully. Sign the acknowledgment at the end to show that you have read, understood, and agree to the contents of this handbook, which sets out the basic rules and guidelines concerning your employment. This handbook supersedes any previously issued handbooks or policy statements dealing with the subjects discussed herein. The Company reserves the right to interpret, modify, or supplement the provisions of this handbook at any time.

Please understand that no employee handbook can address every situation in the work place. If you ever have questions about your employment, you are encouraged to ask them. If you have any difficulty reading or understanding any of the provisions of this handbook, please contact Human Resources. Likewise, if you have any suggestions related to Company policies or procedures, please let us know.

We wish you success in your employment here at [COMPANY NAME]! All the best, Human Resources Department

[COMPANY NAME]